

March 26, 2021

Dear Members of the Homeland Security Advisory Council:

I am honored to address you as the new Secretary and to express my profound gratitude for your commitment to the Department of Homeland Security. You have demonstrated your commitment in different ways, including through your service as a Member of the Homeland Security Advisory Council (HSAC). Many of you have served on the HSAC for years.

I am considering how the HSAC can bring the greatest value to the Department and how the expertise, judgment, and counsel of its Members can be harnessed most effectively to advance the Department's mission. I expect to work closely with the HSAC and to rely on its Members to help guide the Department through a period of change.

In the service of an orderly transition to a new model for the HSAC, I have ended the term of current HSAC members effective March 26, 2021. I will reconstitute the HSAC in the next few weeks, once the new model has been developed. Chairman William Bratton and Vice Chair Karen Tandy will remain in their HSAC leadership positions. William Webster will remain the HSAC's Chair Emeritus. I was privileged to work with Judge Webster throughout my prior service in the Department.

I look forward to working with you in the future, whether as a member of a redesigned and reconstituted HSAC or in a different capacity, as we together seek to advance the Department's noble mission.

On behalf of the Department of Homeland Security, I thank you.

Sincerely.

Alejandro N. Mayorkas

Secretary

cc: William Bratton, Chair

Karen Tandy, Vice Chair

The Honorable William Webster, Chair Emeritus

Vaynor